

2019 MASTER PLAN RECOMMENDATIONS UPDATE

| Master Plan Recommendations Status as of 4/1/22 | | | | | | | |
|---|----------|--------|-----|-------|---------------------|------------------|--|
| | Priority | | | | | | |
| Status | High | Medium | Low | total | | Percent of Total | |
| Done | 27 | 22 | 2 | 51 | | 20% | |
| In Progress | 80 | 53 | 7 | 140 | | 54% | |
| Initial Stages | 8 | 9 | 1 | 18 | | 7% | |
| For later work | 12 | 23 | 13 | 48 | | 19% | |
| | 127 | 107 | 23 | 257 | All recommendations | | |

Based on data collected from the various departments and committees.

Master Plan Items with Status and Departments/Groups Involved

Priority

H - High

| | | |
|----------|--|---|
| Acted On | Complete all engineering/construction activities for the RIB Disposal System in order to comply with NHDES Administrative Order by Consent. | H |
| Acted On | Create a central staffed location to welcome visitors, orient them to the community, and provide information on its arts and culture opportunities. Explore a potential location such as the Railroad Station and/or Freight Shed for such a center. | H |
| Acted On | Develop a Water Resources Master Plan Chapter. | H |
| Acted On | Using the Wentworth Watershed Association Watershed Management Plan as a guide, work to develop Watershed Management Plans and water testing programs for waterbodies within Wolfeboro AND secure Clean Water Act Section 319 or other water quality Best Management Practice (BMP) funding. | H |
| Acted On | When considering upgrades and expansion ensure that long-term capital and operations and maintenance costs are included for review and analysis. | H |

| | | |
|----------|---|---|
| Acted On | Protect and preserve Wolfeboro's surface drinking water resources to meet and exceed state water quality standards. | H |
| Acted On | Support museum facilities and planned future expansion efforts by promoting Wolfeboro as the "Museum Hub" of New Hampshire. | H |
| Acted On | New development and redevelopment should be compatible with Wolfeboro's character from a site design, scale, and architectural perspective. | H |
| Acted On | Propose Architectural Standards for inclusion in the Site Plan Review process administered by the Planning Board. | H |
| Acted On | Propose Architectural Standards for inclusion in the Site Plan Review process administered by the Planning Board. | H |
| Acted On | Expand the Town docking facilities to increase boat parking capacity and increase economic development. | H |
| Acted On | Encourage locating such utilities as electrical, telephone and cable underground. | H |
| Acted On | Develop and implement a long-term Road Asset Management Plan (Road Surface Management System (RSMS) for the Town's road infrastructure based on condition, need, and impact. | H |
| Acted On | Identify and encourage desirable land use patterns reflective of rural village character and density such as those found in traditional neighborhoods like Clark Road, Green Street and Pleasant Street. | H |
| Acted On | Strengthen the Greater Downtown Area as the village core including the Central Business District, Wolfeboro Falls Limited Business District, and Bay Street Limited Business District. | H |
| Acted On | Review the practice of 'infrastructure-based' zoning districts. | H |
| Acted On | Encouraging a mix of land uses in appropriate places; | H |
| Acted On | Creating walkable neighborhoods; | H |
| Acted On | Fostering distinctive, attractive neighborhoods with a strong sense of place; | H |
| Acted On | Attract bus service to Wolfeboro especially weekend transit to Wolfeboro from the south, perhaps linking with the Downeaster Amtrak in Dover and C&J and/or Concord Coach from Board of Selectmenton. | H |
| Acted On | Develop a plan for a future road network that would interconnect the Town's roads including, but not limited to the following: a. Extension of Filter Bed Road between Varney Road and Pine Hill Road b. Railroad Ave. | H |
| Acted On | Future commercial development should be located in areas that are: accessible to major transportation routes, either served or could be served by municipal utilities, and be clustered to preserve valuable open space and to avoid strip development. | H |
| Acted On | Ensure improvements to the state highway network are context sensitive, highly participatory, and interdisciplinary (i.e. that they are of a scale and design that complement the character of the community, not detract from it). | H |
| Acted On | Encourage close and receptive communication between department heads and the Board of Selectmen, the Town Manager, the Budget Committee, and the Town Manager during the budgetary process. | H |

| | | |
|----------|--|---|
| Acted On | Incorporate stormwater management improvements into all municipal and State road re- build projects. | H |
| Acted On | Ensure that Scenic Roads are preserved and that rural road maintenance standards are followed in order to protect the character of rural Wolfeboro. | H |
| Acted On | Propose Architectural Standards for inclusion in the Site Plan Review process administered by the Planning Board. | H |
| Acted On | Develop and implement mandatory architectural design review for Site Plan Review applications (non-residential and multi-family) through the Planning Board. | H |
| Acted On | Ensure that Scenic Roads are preserved and that rural road maintenance standards are followed in order to protect the character of rural Wolfeboro. | H |
| Acted On | Continue looking at salt use on roads and how it relates to water quality and then use best management practices as they evolve over time. | M |
| Acted On | Increase the support of the Lake Host Program that protects our lakes from invasive species. | M |
| Acted On | Update the existing publication “Doing Business in Wolfeboro” under the guidance of the Economic Development Committee. Publish a shorter, one-page document, with simplified language. | M |
| Acted On | The Town must continue to work with State and regional groups that help steward, manage and protect water resources. | M |
| Acted On | Establish a Sewer System Capital Reserve Fund for long-term infrastructure refurbishment needs based on the Asset Management Plan recommendations. | M |
| Acted On | Maintain standards to require larger buffers and minimize access points on rural gateway areas, such as NH Route 28. | M |
| Acted On | Require developers to conduct traffic impact studies that project and evaluate the traffic impacts and that include mitigation strategies for large development projects. | M |
| Acted On | Encourage Best Management Practices throughout the permitting and developing processes. | M |
| Acted On | Conduct update s to the Town of Wolfeboro Hazard Mitigation Plan per the required FEMA schedules through a Hazard Mitigation Planning Committee. | M |
| Acted On | Develop an inventory of school and municipally owned properties and analyze properties for potential suitable future opportunities for municipal facilities, conservation efforts, or sales. | M |
| Acted On | Consider implementing current bicycle parking requirement for new development and redevelopment projects in downtown areas. | M |
| Acted On | Mixed-use neighborhoods should be encouraged in Bay Street Limited Business District, Wolfeboro Falls Limited Business District and the Central Business District. | M |

| | | |
|----------------------|---|---|
| Acted On | Protect and maintain our town's gardens and the trees and stone walls along our roads, paths and in the town center. | M |
| Acted On | b. Extension of Railroad Avenue | M |
| Acted On | Continue to implement the State's scenic road law and the Town's scenic road policy. | M |
| Acted On | Adopt local road standards that encourage context sensitivity. | M |
| Acted On | 4) Pine Street (Crescent Lake) | M |
| Acted On | Continue to support the control of aquatic and terrestrial invasive species and increase the signage at boat launching areas to educate the public about invasive species especially in "non- standard" launching sites. | M |
| Acted On | Develop a right-of-way ordinance for utilities within the right-of-way including street trees and other greenscapes. | M |
| Acted On | Consider expanding the boundaries and use-allowances of the existing Residential Institutional Overlay District. | M |
| Acted On | Get information on BMPs to landowners when they file an " intent to cut" so that the landowners better understand the process and make sure that they get appropriate benefit from the timber sale and prevent degradation of their land. | M |
| Acted On | Develop a formal 'tree-cutting and tree-trimming policy' within the public right-of-way of all roads. | M |
| Acted On | Establish capital reserve funds for facility upgrades or purchases costing \$100,000 or more. | M |
| Acted On | Protect headwater areas of streams that originate in adjacent communities through multi- town cooperative efforts, including Alton, Brookfield, New Durham, and Tuftonboro and programs convened by Lakes Regional Planning Commission (LRPC), Wentworth Watershed Association, Lakes Region Conservation Trust, and Moose Mountains Regional Greenways (MMRG). | L |
| Acted On | Encourage development of a Circular Back Bay Pedestrian Sidewalk and Pathway System, connecting three of the four commercial sub areas (Back Bay, Main Street, and Wolfeboro Falls). Completion of a circular ADA-accessible pathway would create a unique recreational opportunity for downtown visitors, possibly tying into the Town's cross-country trail system. | L |
| Working On Presently | Audit impervious surface thresholds in certain watersheds/zones and explore incentives for stormwater management infrastructure. | H |
| Working On Presently | Continue to explore solutions for the design and implementation of measures to reduce unbilled water losses through leak detection. | H |
| Working On Presently | Designate the Town Manager and the Town Planning and Development Director to be a proactive team to promote economic growth in town. | H |
| Working On Presently | Review the existing Conservation Subdivision ordinance to determine if changes are needed to the ordinance in order to encourage its use and to ensure the purpose of the ordinance is being met. | H |

| | | |
|----------------------|--|---|
| Working On Presently | Work with NHDOT to investigate safety and design alternatives for problem intersections and other local roadway transportation needs, as recommended in the Route 28 Steering Committee Report. | H |
| Working On Presently | Implement stormwater management regulations and landscaping standards that incorporate best management practices for Low Impact Development (LID) and minimize the amount of impervious surfaces for the protection of water quality for any land use activity. | H |
| Working On Presently | Add an energy chapter to the Town Annual Report that specifically describes Town Government energy use, by supply and the implemented programs and progress against the goal as well as a report from the Municipal Electric Dept on progress toward its goals. | H |
| Working On Presently | Maintain effluent disposal options, such as the spray fields, to ensure future redundancy in our effluent disposal system. | H |
| Working On Presently | Review the Affordable Nonprofit Workforce Housing ordinance and the Inclusionary Zoning Ordinance, which allow for a diverse supply of housing types and increased density for housing units, to ensure the development standards and procedures are realistic to allow these types of residential development. | H |
| Working On Presently | Work closely with the Lakes Region Planning Commission to make known the Town's roadway transportation needs, particularly those that deal with roadways maintained by the State of | H |
| Working On Presently | Continue to be involved in the design and development of the Route 28 Steering Committee Report. Develop bike and pedestrian plan/maps. Continue to monitor active centers or neighborhoods that ought to be connected and indicate where they can be connected and how to support the facilities (i.e. restrooms, drinking water, bike racks, benches and parking.) | H |
| Working On Presently | Hire a professional administrator to coordinate and maintain this comprehensive Town Calendar and to interface with organizations and websites that also promote Wolfeboro arts and culture. | H |
| Working On Presently | Continue to support Wolfeboro's Milfoil Control Committee and its efforts. | H |
| Working On Presently | Explore use of Community Revitalization Tax Relief Incentive (RSA 79 - E). | H |
| Working On Presently | Encourage conversion of unused commercial space to innovative work environments such as co- working spaces. | H |
| Working On Presently | Support existing watershed planning efforts on Lake Wentworth, Crescent Lake, Rust Pond, Mirror Lake, Wolfeboro Bay, and Winter Harbor and develop plans for the parts of the watershed that are not presently under study. | H |
| Working On Presently | Analyze and review opportunities/areas for development by using a specified set of criteria such as: existing zoning, existing uses, community needs, infrastructure access/ availability, and environmental constraints or vulnerabilities. | H |
| Working On Presently | Review the Town's building code and make recommendations to modify the building code as standards evolve to be more energy efficient. | H |
| Working On Presently | Consider paths, lanes, shoulders, trails, and sidewalks as part of new construction, where appropriate. | H |

| | | |
|----------------------|--|---|
| Working On Presently | Use the town website to provide historic maps, and info on walking tours, historic markers and publicly-owned designated historic buildings (National Register of Historic Places, State Register). | H |
| Working On Presently | Implement traffic calming measures to reduce vehicle speeds, improve safety, and improve the quality of travel for pedestrians and cyclists. | H |
| Working On Presently | Review and consider policies that promote the use of passive energy building practices and active solar orientation in new or renovated buildings. | H |
| Working On Presently | Maintain continuous and convenient sidewalks and crosswalks along public roadways, especially those that connect the Municipal Electric Deptical, civic, cultural, commercial, and recreational centers of the community. Improve crosswalk locations and designs in the downtown area for pedestrian and vehicular safety. | H |
| Working On Presently | The Town should coordinate with local employers to develop a process for understanding employees' housing needs. | H |
| Working On Presently | Support, educate and empower town professionals to grant code compliance relief whenever possible to encourage new invesTown Managerent in the rehabilitation of significant historic structures. | H |
| Working On Presently | Support, educate and empower town professionals to grant code compliance relief whenever possible to encourage new invesTown Managerent in the rehabilitation of significant historic structures. | H |
| Working On Presently | Adopt policies and practices which encourage and promote the adoption of renewable energy. This would include approval of an update d net metering policy that encourages local renewable energy generation, including large scale, while simultaneously assuring the Municipal Electric Depts long-term economic viability. | H |
| Working On Presently | Develop a policy for jurisdiction and maintenance of private distribution lines that tie into Town water systems. | H |
| Working On Presently | Find new uses for vacant or underutilized town-owned historic properties such as the municipal electric building, Freight House, RR station, and water pump house on Elm Street, and invest in their rehabilitation. | H |
| Working On Presently | Find new uses for vacant or underutilized town-owned historic properties such as the municipal electric building, Freight House, RR station, and water pump house on Elm Street, and invest in their rehabilitation. | H |
| Working On Presently | Require new commercial development and redevelopment to preserve or establish substantial vegetative buffering with new and replacement vegetation including trees. | H |
| Working On Presently | Develop a policy for seasonal water lines. | H |
| Working On Presently | Develop a policy for seasonal water lines. | H |
| Working On Presently | Ensure that the Asset Management Plan is integrated into the Capital Improvements Plan and the Road Maintenance Plan in order to coordinate with overall infrastructure maintenance, replacement, and expansion efforts. This Asset Management Plan should also require an annual report to the Board of Selecmen during the annual budge cycle. | H |

| | | |
|----------------------|--|---|
| Working On Presently | Continue to explore ways to improve the management of existing parking for the benefit of visitors and employees in the downtown area. Review signage, maps and other platforms directing people to public parking and improve where necessary. | H |
| Working On Presently | Establish a budget for the Heritage Commission so they can lead by example, taking on specific preservation efforts on behalf of the town, providing educational programs in history, historic places and architecture, and advising other town bodies on regulatory or operational matters. | H |
| Working On Presently | Continue to monitor development and redevelopment applications that have an impact on TreaTown Managerent Plant loading or on the scope of the current service grid. The Director of Water and Sewer should be required to verify adequate capacity in the system. | H |
| Working On Presently | Review and update existing lighting standards to encourage more warm lighting while incentivizing the use of energy efficient LED lights. | H |
| Working On Presently | Create and update maps of significant historic and cultural sites and buildings to help create regulations to protect the lands that provide the town's essential character. | H |
| Working On Presently | Adjust hydrant fees to 20% of expenses per the American Water Works Association | H |
| Working On Presently | Develop a policy for the acceptance of roads through the betterment assessment process through an analysis of operating and maintenance and other factors. | H |
| Working On Presently | Adopt regulations and policies that foster an appreciation of the land and water resources by encouraging the following planning principles: | H |
| Working On Presently | Create and maintain an inventory of historic resources in Wolfeboro. | H |
| Working On Presently | Develop a plan based on historic use and projected use to improve and protect existing recreational, natural and cultural resources. Develop new facilities and programs to meet the future needs of town residents. | H |
| Working On Presently | Implement a pilot program to reduce vehicular carbon pollution by limiting the imMunicipal Electric Deptiate downtown area to "foot traffic only" for a specified "special event" or other occasion , so that the associated logistics and benefits could be identified. | H |
| Working On Presently | Develop plans to ensure that our public beaches are not degraded by overuse and also ensure that Wolfeboro residents are able to access these resources. | H |
| Working On Presently | Preserving open space, farmland, natural beauty and critical environmental areas; | H |
| Working On Presently | Promote access to Wolfeboro Village Core by boat through dock improvements and potential expansion per the Tighe and Bond Report and recommendations of Town Dock Committee | H |
| Working On Presently | Creating a range of housing opportunities and choices; | H |
| Working On Presently | Encourage mixed use development of non-residential and residential spaces by relaxing permitted uses in the Greater Downtown Area and focusing on the aesthetic and environmental impact of development rather than use-based restrictions in order to minimize vehicle trips. | H |

| | | |
|----------------------|---|---|
| Working On Presently | Encouraging community engagement; | H |
| Working On Presently | Making the development process consistent and predictable; | H |
| Working On Presently | Regularly review site plan review regulations to ensure that landscaping, streetscape, and buffering standards include policies designed to reduce heat-island effects by requiring internal landscaping and greenspace establishment, particularly in the greater downtown area with significant impervious surface. | H |
| Working On Presently | Research and develop a plan for bringing training expertise to this area to develop the trade skills needed to support appropriate economic growth and encourage participation of local youth. | H |
| Working On Presently | Improve the town website to promote opportunities and events for those under 21, including volunteer and internship opportunities, available grants and scholarships, jobs, activities and events. | H |
| Working On Presently | Promote diversified housing opportunities to meet varying residential needs | H |
| Working On Presently | Whenever possible, utilize public/private and grant partnerships for dock repairs, docking capacity expansion, and dredging work. | H |
| Working On Presently | Complete necessary upgrades to the Dockside Dock infrastructure to ensure that existing infrastructure is sound. | H |
| Working On Presently | Continue to encourage diverse housing types. | H |
| Working On Presently | When considering upgrades and expansion ensure that long-term capital and operations and maintenance costs are included for review and analysis. | H |
| Working On Presently | Inventory the condition of and assess future needs for municipal parking lots including the following existing municipal lots: Odd Fellows, Glendon Street Lot, Foss Field Lot, Championship Lot, Dockside, Mast Landing, Libby useum, McKinney Park, Abenaki, Brewster Beach, Carry Beach and Town Hall Parking lot. | H |
| Working On Presently | Develop a sidewalk/pedestrian pathway inventory and asset management plan that prioritizes upgrades and maintenance for the existing pedestrian infrastructure. | H |
| Working On Presently | Seek funding for transportation enhancements such as scenic easements, water quality improvements, pedestrian facilities, etc. | H |
| Working On Presently | Encourage the construction of new or improved sidewalks along Bay Street and Elm Street to Center Street to create a walkable loop from the downtown area. | H |
| Working On Presently | Encourage the construction of new or improved sidewalks along Bay Street and Elm Street to Center Street to create a walkable loop from the downtown area. | H |
| Working On Presently | Continue to support the State improvements to the Route 28 roadway (Alton-Pickering Corner) to ensure that this project remains on the New Hampshire Department of Transportation's project list in 2024. | H |
| Working On Presently | Continue the application for and implementation of 319 Water Quality Grants and other state, federal, or other funds for Watershed Management Planning and Stormwater BMP Implementation in partnership with non-profit organizations with the Wentworth Watershed Association as a model partnership. | H |

| | | |
|----------------------|--|---|
| Working On Presently | Continue to regulate the development of commercial properties and private properties to protect our natural resources. | H |
| Working On Presently | Maintain an effective working relationship with NH DOT District 3 regarding highway maintenance, driveway permitting, and district-level projects. | H |
| Working On Presently | Research building code best practices for energy and make recommendations for update d building codes by 2020 date. | H |
| Working On Presently | Develop procedures that assist in the enforcement of conditional approval requirements for Shoreland Permits and other development. | H |
| Working On Presently | Develop a Street and Shade Tree enhancement program within the Town's gateways and commercial core areas to enhance streetscaping, support the Tree City USA designation, minimize the heat island effect, and enhance stormwater management in more intensely covered urban landscapes. | H |
| Working On Presently | Ensure that the Asset Management Plan is integrated into the Capital Improvements Plan and the Road Maintenance Plan in order to coordinate with overall infrastructure maintenance, replacement, and expansion efforts. This Asset Management Plan should also require an annual report to the Board of Selectmen during the annual budget cycle. | H |
| Working On Presently | Continue to improve restroom quality and availability in the Greater Downtown. | H |
| Working On Presently | Providing a variety of transportation choices; | H |
| Working On Presently | Explore options for potential expansion of wastewater collection systems in coordination with other potential road and water infrastructure projects to mitigate water quality impacts. When considering upgrades and expansion ensure that long-term capital and operations and maintenance costs are included for review and analysis. | H |
| Working On Presently | Develop a Street and Shade Tree enhancement program within the Town's gateways and commercial core areas to enhance streetscaping, support the Tree City USA designation, minimize the heat island effect, and enhance stormwater management in more intensely covered urban landscapes. | H |
| Working On Presently | Expand the Dockside Docks to provide more dock space. | H |
| Working On Presently | Initiate communications to keep the general public, Boards, and Commissions informed Municipal Electric Dept on the status of proposed or pending transportation projects including both print and electronic Municipal Electric Dept as they arise. | H |
| Working On Presently | Work with the Planning Board to update the Town's road standards that ensure safe access, long-term resiliency, and that neighborhood character is protected through context sensitive application. | H |

| | | |
|----------------------|---|---|
| Working On Presently | When considering upgrades and expansion ensure that long-term capital and operations and maintenance costs are included for review and analysis. Complete and fund asset management plans and inventory stormwater infrastructure including catch basins, storm water system pipes, and best management practices for existing (Back Bay Rain Garden, Auto Care, Gene's beach, etc.) and new designs. | H |
| Working On Presently | Develop a formal 'tree-cutting and tree-trimming policy' within the public right-of-way of all roads. | M |
| Working On Presently | Support the update and maintenance and update to the Town's Emergency Operations Plan in cooperation and coordination with Town, County, State, and Federal Governments. | M |
| Working On Presently | Ensure that future development has an adequate supply of water and the ability to dispose of waste for commercial and self contained sites. | M |
| Working On Presently | Investigate public or private sewer infrastructure extension projects in sensitive watershed areas. | M |
| Working On Presently | Identify and implement all measures that may be necessary to assure the long-term watershed protection and security of the Beech Pond Reservoir including potential acquisition of parcels with frontage on Beech Pond Reservoir and use of modern security technologies such as drone implementation. | M |
| Working On Presently | Continue to support the development of permanent affordable housing through cooperation with nonprofit housing corporations and private housing developers. | M |
| Working On Presently | Identify and implement all measures to identify and quantify presence of emerging contaminants. Implement public education program focused on emerging contaminants for private water users including the use of the Household Hazardous Waste Program. | M |
| Working On Presently | Continue to utilize a sewer rate schedule that ensures annual operating and maintenance costs are recouped from users. | M |
| Working On Presently | Continue to utilize a sewer rate schedule that ensures annual operating and maintenance costs are recouped from users. | M |
| Working On Presently | Develop a policy to ensure the Town acquires easements for future Town sewer installations encroaching on private property and a policy that deals with jurisdiction over and maintenance of private sewer systems that tie into Town sewer mains. | M |
| Working On Presently | Encourage businesses to have their employees park outside the imMunicipal Electric Deptiate downtown area and ask businesses to allow use of their private parking lots by the public when the businesses are not open. | M |
| Working On Presently | Explore new regulatory tools and procedures that can be used to protect and preserve historic structures. Build community support for adopting these measures, then promote and encourage their use. | M |
| Working On Presently | Impose traffic mitigation requirements on new or expanded developments which may have an impact on transportation safety, capacity, and existing service levels. | M |

| | | |
|----------------------|---|---|
| Working On Presently | Continue a capital reserve program for long term needs of the water system, understanding that some future capital needs of the system will need to be recouped from the reduction in debt service based on the Asset Management Plan recommendations. | M |
| Working On Presently | Evaluate present conservation subdivision regulations to see if they protect our natural resources. | M |
| Working On Presently | Focus new housing development in existing and new neighborhoods that minimizes infrastructure costs and promotes infill development that encourages the use of alternative modes of transportation. | M |
| Working On Presently | Encourage the Board of SelectTown Manageren to establish a Sustainability Initiative for the Town of Wolfeboro that: reduces dependence upon fossil fuels and extracted materials, lessens the need for chemical and other manufactured substances that degrade our natural environment, encourage energy efficiency and conservation in order to reduce impact on natural resources and decrease activities with negative impact on eco-systems and proactively plan for changes in climate. | M |
| Working On Presently | Explore zoning encourages the development of sites in areas with existing bicycle or pedestrian infrastructure availability and/or allows for the future connectivity of alternative transportation infrastructure | M |
| Working On Presently | Anticipate future municipal and school district land and building needs and identify specific properties to be acquired for future use. | M |
| Working On Presently | Explore the provision of density bonuses for increased residential density that are based on the implementation of energy conservation/efficiency methods in building construction (more stringent energy code or net-zero building). | M |
| Working On Presently | Continue implementation of a Wolfeboro Complete Streets program through road upgrade projects in order to encourage safe access for pedestrians and bicyclists. | M |
| Working On Presently | Update the signage on trails so that the public can easily understand how to get the most enjoyment out of their experience. | M |
| Working On Presently | Provide public bicycle parking on municipal properties in high-use locations in the downtown area and at recreational facilities. | M |
| Working On Presently | The town should look to finding appropriate uses for underutilized town properties such as constructing new trails. | M |
| Working On Presently | Perform a Complete Streets analysis for Wolfeboro and implement best practices. Make recommendations on ways to decrease Downtown traffic. | M |
| Working On Presently | Consider extending Filter Bed Road from the Wastewater Treatment Facility to Land Bank Lane/Rte. 109A to provide for a new access corridor between the downtown and Rte. 109A and to provide for an area that is suitable for residential or commercial development within walking distance to the Greater Downtown Area. | M |
| Working On Presently | Encourage energy conservation and efficiency in parking lot lighting upgrades and retro-fit projects. | M |

| | | |
|----------------------|---|---|
| Working On Presently | Develop a ‘peak-demand’ parking plan/strategy for large events just as the Fourth of July festivities and other large community events that includes partnerships with private entities for transportation and inter-agency cooperation. | M |
| Working On Presently | Bay Street Area - Complement existing and proposed residential, commercial, and institutional projects by improving pedestrian access to this area, ensuring that appropriate uses are permitted, and encouraging the general enhancement of the Greater Downtown Loop. | M |
| Working On Presently | Improve downtown directional signage for municipal parking lots. | M |
| Working On Presently | Lehner/Glendon/School Street/Railroad Station Area - Building upon work done to study several separate areas of this geography, develop a comprehensive plan that is based upon access to and improvement of community-oriented uses, reuse and improvements to publicly and privately owned lands and buildings, and increasing the presence of mixed uses that will enhance the waterfront-centric downtown character of this area. | M |
| Working On Presently | Consider extending Filter Bed Road to Rte. 109A to provide for a new access corridor between the downtown and Rte. 109A and to provide for an area within walking distance to the Greater Downtown Area. | M |
| Working On Presently | Explore the feasibility of the expansion of the following: | M |
| Working On Presently | Create non-motorized networks by connecting trails, pathways, sidewalks, and Class VI roads. | M |
| Working On Presently | Enhance and identify connections between recreational trails, recreational facilities, and the downtown core while improving mapping, wayfinding, and advertising of trails. | M |
| Working On Presently | Explore alternatives to sidewalk construction in areas where pedestrian traffic is frequent including, but not limited to the following: speed limit reduction, travel lane narrowing, provision of sharrows, and shoulder area expansion. | M |
| Working On Presently | Continue to maintain protection for vernal pools which has been the subject of recent warrant articles and assist the Conservation Commission in doing this extra monitoring. | M |
| Working On Presently | Continue educating Wolfeboro residents on how to dispose of household hazardous waste safely such as at our Hazardous Waste Collection days. | M |
| Working On Presently | Prohibit the issuance of building permits for development on Class VI roads. | M |
| Working On Presently | Invest in capital assets to assure continued electric reliability and increase efficiency such as modernizing and update the billing department’s software so that it facilitates better communication between the Municipal Electric Dept, the billing department and users as well as enabling extraction of data from the system. Move from being paper driven to electronically driven and real-time billing. | M |
| Working On Presently | Develop regulations to limit the length of any development along Class 6 roads. | M |

| | | |
|----------------------|---|---|
| Working On Presently | Encourage increased use of all Town venues including the Great Hall for community events by raising awareness of potential users. | M |
| Working On Presently | Continue to provide needed facilities for our trails and recreational areas such as the Foss Field pavilion and the Abenaki Ski Area Lodge, but also look to providing appropriate facilities at other trailheads and recreation areas. | M |
| Working On Presently | Explore creation of a new transitional zone between Pine Hill Road, Filter Bed Road, and the Bay Street. | M |
| Working On Presently | Look into whether other town roads would benefit from scenic road designation. | M |
| Working On Presently | Support increase oversight and coordination of storm water management based on the increased number of these projects. | M |
| Working On Presently | Make Town owned beaches as ADA accessible as is practically possible. | M |
| Working On Presently | Resolve Police and Fire/Rescue facility needs considering current and alternate locations and unified or separate housing. | M |
| Working On Presently | Fund and respond to a feasibility study for re-use of the Electric Generation building. | M |
| Working On Presently | Fund and respond to a feasibility study for the Fire & Rescue Department substation. | M |
| Working On Presently | Work with property owners on Private Roads and in Homeowners Associations to encourage them to develop policies and agreements for their private roads and infrastructure. | M |
| Working On Presently | Continue upgrades to water distribution lines through an asset management plan in order to ensure excellent water quality and flow rates and provide a yearly update to the Board of Selectmen. | M |
| Working On Presently | Encourage development of a Circular Back Bay Pedestrian Sidewalk and Pathway System, connecting three of the four commercial sub areas (Back Bay, Main Street, and Wolfeboro Falls). Completion of a circular ADA-accessible pathway would create a unique recreational opportunity for downtown visitors, possibly tying into the Town's cross-country trail system. | L |
| Working On Presently | Explore alternative parking methods with trolley or shuttle services to the Downtown Core. | L |
| Working On Presently | Continue to monitor and study pricing of utility services to mitigate negative impacts to business retention, expansion, and attraction. | L |
| Working On Presently | When considering or siting future parking areas, consider recreational pathway/facility connectivity. | L |
| Working On Presently | Incorporate trees and greenscapes into public works and planning projects in a way that identifies them as infrastructure assets as well as a valuable natural resource that must be protected. | L |
| Working On Presently | Support the role of the Tree Warden position within the context of public infrastructure projects, shoreland permitting, and other Streetscaping and public space improvement projects. | L |
| Working On Presently | Develop a tree-inventory for those within the municipal right-of-way and for other significant trees and critical protection areas. Develop a policy for the removal/protection of significant trees. | L |

| | | |
|----------------|---|---|
| Initial Stages | Continue to explore ways to improve the management of existing parking for the benefit of visitors and employees in the downtown area. Review signage, maps and other platforms directing people to public parking and improve where necessary. | H |
| Initial Stages | Conduct a comprehensive review and update of the commercial fee schedule, ordinance, and policies for docking. Review fees in the context of apply fees collected to future capital upgrades for docks/boat ramps. Inventory and asses the condition and useful life of docks and ramps, etc. This should include the Town Dock, Back Bay, Mast Landing and the Libby ramp. | H |
| Initial Stages | Inventory the condition of and assess future needs for municipal parking lots including the following existing municipal lots: Odd Fellows, Glendon Street Lot, Foss Field Lot, Championship Lot, Dockside, Mast Landing, Libby useum, McKinney Park, Abenaki, Brewster Beach, Carry Beach and Town Hall Parking lot. | H |
| Initial Stages | Continue regular maintenance and upgrades to parking lots through an asset management plan and long term capital funding plan. | H |
| Initial Stages | Support the construction of Continuing Care Retirement Communities (full-cycle care communities). | H |
| Initial Stages | Review the permitted uses in the Greater Downtown area to make certain the area has a variety of retail, commercial, civic and cultural uses and the mixed use character is maintained for year round vitality. | H |
| Initial Stages | Recognizing that there is a need for a congregate living facility or a continuing care facility at an affordable price, develop a zoning ordinance or overlay zone to allow this type of use. | H |
| Initial Stages | Develop a dam (and bridge) inventory and asset management plan that includes a long-term maintenance plan for these critical detention structures. | H |
| Initial Stages | Utilize a Town Timber Monitor to make sure that timber harvests are done aConservation Comm.ording to regulation. | M |
| Initial Stages | Consider more development in the Village Residential District especially in areas with existing sidewalks. | M |
| Initial Stages | Review existing nonconforming uses in Town to determine if the existing zoning ordinance allows for reasonable improvements and growth. | M |
| Initial Stages | Promote planning concepts that encourage compact mixed use neighborhoods in the Greater Downtown. | M |
| Initial Stages | The Town should understand trends driving changes in transportation including autonomous vehicles, electrification, ride sharing and make policy and infrastructure changes as needed. | M |
| Initial Stages | Develop an asset management plan for Town owned lands so that long range planning can be done for these properties. | M |
| Initial Stages | update and keep a tree survey of town trees. | M |
| Initial Stages | Continue to encourage higher densities, mixed uses, and redevelopment in and around the village core. | M |
| Initial Stages | Develop the Pop Whalen Ice Arena into a four season recreation center. | M |
| Initial Stages | Review the recommendations and plans/maps from the 2004 Transportation Master Plan to pedestrian, bicycle, and vehicle improvements in the downtown area. | L |

| | | |
|----------------|---|---|
| For Later Work | Identify major historic structures, public art, and places of significance, and communicate their stories to the public through various means such as newspaper articles, website or blog postings, social Municipal Electric Deptia and public programs. | H |
| For Later Work | Increase acquisition of land for preservation and secure permanent protection of critical natural resource parcels by encouraging cooperation among the Town, Conservation Commission, landowners, and independent land protection agencies. | H |
| For Later Work | Utilize and update the 2011 NRI (Natural Resources Inventory) and map set to identify Open Space and Conservation protection priorities at least every 10 years. Utilize Conservation Focus Area information when setting land protection priorities. | H |
| For Later Work | Evaluate the potential of a systems benefit charge to be used to create a "Saves" program to fund efficiency invesTown Managerents in Wolfeboro (NH Electric Coop charge is \$.003/kWh) | H |
| For Later Work | Historic properties should be protected, whenever possible, from demolition, deterioration and/or major incompatible alteration through collaboration with property owners and the Heritage Commission. | H |
| For Later Work | Make it easier to get a permit for small scale events/arts, to encourage spontaneity and creativity. | H |
| For Later Work | Strengthening and directing development towards existing neighborhoods, and; | H |
| For Later Work | Encourage compact building design. | H |
| For Later Work | Provide the proper technology to help existing and new businesses provide more opportunities by expanding more reliable and faster broadband services for better coverage and take the necessary steps to make certain these services are provided. | H |
| For Later Work | Identify local, community, State, and federal resources for education for municipal employees, residents, and businesses in order to achieve the aforementioned goals. | H |
| For Later Work | Keep the Natural Resources Inventory (NRI) current with appropriate update s. | H |
| For Later Work | Provide sufficient enforcement of the Shoreland Water Quality Protection Act and Town of Wolfeboro Shoreland Regulations by adding a staff water resources engineer. | H |
| For Later Work | Revisit shoreline regulations with regard to boathouses and heights of buildings. | M |
| For Later Work | Consider the development of tiered riparian buffers/setbacks for perennial streams within the Town of Wolfeboro that protect the naturally vegetated areas that border streams and watercourses. This can include both wetland and upland areas. | M |
| For Later Work | Develop requirements for Innovative/Alternative Technology ISDS systems (Individual Sewage Disposal Systems) per best management practices in at-risk areas. | M |
| For Later Work | update the lists of large above ground and below ground oil storage tanks as well as hazardous waste sites. | M |
| For Later Work | Support and assist the Historical Society in its mission to collect and care for the town's collective material culture, and as a place for research and education. | M |

| | | |
|----------------|--|---|
| For Later Work | Continue to encourage landowners to keep large tracts of land undivided through means such as current use. This can be done through publicity about the benefits to the public at large and through interaction with landowners who can take advantage of “current use”. | M |
| For Later Work | Through the site plan review process, encourage siting and orientation of buildings in a way that reduces energy usage and provides opportunity for the installation of active energy improvements such as solar and promotes the implementation of passive energy building practices. | M |
| For Later Work | Recommend Scenic Road designation for additional roads, such as: Beach Pond Rd. from North Line to Ossipee line, North Line Rd to Beach Pond Rd., 109A from Waumbeck to Tuftonboro Line, College Rd. | M |
| For Later Work | Get input from the public about what factors, (such as water quality, open space or agricultural lands,) they most value about our community. This should then be used by the Conservation Commission and the Planning Board to develop plans to further protect these resources. The factors can be used to develop a co-oConservation Comm.urrence model for conservation. | M |
| For Later Work | Continue to work to protect access to town owned properties and popular recreation areas through purchase or easement so they are not blocked off by private landowners which would prevent the public from accessing them. | M |
| For Later Work | Conduct a transportation survey to collect data on issues related to local travel, commuting and ride sharing. | M |
| For Later Work | Develop improved monitoring strategies by professionals for lands protected by the Town so as to prevent more “duties” for the Conservation Commission. | M |
| For Later Work | Hold a forum to get input from community members regarding design standards for viewsheds and determine how they might be protected while insuring that the rights of land owners are protected through reasonable regulation. | M |
| For Later Work | Wherever feasible support new or expanded facilities projects by public/private partnerships | M |
| For Later Work | Establish a Town facilities maintenance department. | M |
| For Later Work | Continue to evaluate demographic trends to see if additional facilities are needed in the future. | M |
| For Later Work | Ensure that the aquifer protection districts are delineated and also being protected with update d data. | M |
| For Later Work | Review how this conservation open space process can impact large parcels of land prior to requiring incentives for conservation subdivisions. | M |
| For Later Work | update site specific soil mapping for erodible soils associated with the steep slopes ordinance to the regulations that protect our water quality and use these for new development proposals. | M |
| For Later Work | Create regulations regarding pumping water from our lakes and streams for such things as sales to people filling swimming pools. | M |
| For Later Work | Fund and respond to a feasibility study for the site of the current Community Center. | M |
| For Later Work | Establish asset management plans for all Town facilities. | M |

| | | |
|----------------|---|---|
| For Later Work | Establish a new multi-age Community Center with an emphasis on Senior needs. | M |
| For Later Work | Research a Transfer of Development Rights Ordinance within the water/sewer service area. | L |
| For Later Work | Consider Form Based Code (FBC) in the Downtown area to more effectively regulate the aesthetics of buildings and provide for more use flexibility when designing projects. | L |
| For Later Work | Discuss allowance of select lower-impact uses by conditional use permit. | L |
| For Later Work | Encourage energy conservation and alternative transportation modes such as drones and driverless vehicles | L |
| For Later Work | Encourage the Lakes Region Planning Commission to establish a regional public transportation steering committee to coordinate regional transportation needs for disadvantaged population that focuses on the provision of shared transportation services. Continue support of Public Transportation services such as Tri-County Community Action Partners. | L |
| For Later Work | Promote the development of the sites within the Business Park off Pine Hill Road. | L |
| For Later Work | Establish an “ADOPT-A-ROAD” program to assist the Town and the state in keeping the roadsides clean. | L |
| For Later Work | Develop an ‘Adopt-a-Spot’ program with non-profits, businesses, and other organizations for construction and/or maintenance of Stormwater Best Management Practices on public and private property. | L |
| For Later Work | Through Energy Committee work with all stakeholders to host ‘Green Tours’ that demonstrate local applications of energy efficiency in buildings | L |
| For Later Work | Explore the construction of a satellite parking area at the former Water Tower site on North Main Street and/or on a Filter Bed Road extension | L |
| For Later Work | Develop wildlife protection area maps to guide subdivision development during the planning process. | L |
| For Later Work | Encourage further development of trails and paths on public and private lands to provide recreation opportunities for young and old. As an example, it might be possible to create a trail from the Nick to the Cotton Valley Trail so people could travel from town to the Nick on foot or bicycle off the main roads. Expansion of other summer and winter trail systems is possible. | L |
| For Later Work | Explore an amendment to the subdivision regulations to require bicycle lanes, pedestrian walkways, and connections to primary networks in new subdivisions, where appropriate. | L |

Committee Members:

David Maher

Linda Murray

Kathy Barnard

Peter Goodwin

y

1 M- Medium L - Low

| | | | | | |
|--------------------|--------------------|--------------------|--------------------|--|--|
| Public Works Dept. | | | | | |
| Chamber | Econ. Dev. Com. | Heritage | Board of Selectmen | | |
| Planning Board | | | | | |
| Planning | Board of Selectmen | Public Works Dept. | Planning Board | | |
| Public Works Dept. | Town Manager | Board of Selectmen | | | |

| | | | | | |
|--------------------|-------------------------|----------------------|--------------------|--------------|--|
| Board of Selectmen | Public Works Dept. | | | | |
| Econ. Dev. Com. | Planning Board | | | | |
| Planning Board | Planning | | | | |
| Planning Board | CEO | Heritage | Fire Department | Town Manager | |
| Planning Board | CEO | Heritage | Fire Department | Town Manager | |
| Town Dock Comm | Board of Selectmen | Public Works Dept. | | | |
| Board of Selectmen | Municipal Electric Dept | | | | |
| Public Works Dept. | Board of Selectmen | Town Manager | | | |
| Planning Board | | | | | |
| Planning Board | Econ. Dev. Com. | | | | |
| Planning Board | Planning Dept | | | | |
| Planning Board | Board of Selectmen | Planning Dept | | | |
| Planning Board | Board of Selectmen | Planning Dept | | | |
| Planning Board | Board of Selectmen | Planning Dept | | | |
| Energy Committee | Chamber of Commerce | | | | |
| Planning Board | Public Works Dept. | Planning and Develop | Board of Selectmen | | |
| Planning Board | | | | | |
| Board of Selectmen | Public Works Dept. | Planning and Develop | Planning Board | | |
| Board of Selectmen | BUDGET | TOWN MANAGER | | | |

| | | | | | |
|---|---------------------|--------------------|--------------------|----------------|--|
| Public Works Department | Planning Department | Board of Selectmen | Town Manager | | |
| Board of Selectmen | Planning Board | Public Works Dept | Planning Dept | Town Manager | |
| Planning Board | CEO | Heritage | Fire Department | Town Manager | |
| Planning Board | Planning | | | | |
| Board of Selectmen | Planning Board | Public Works Dept | Planning Dept | | |
| Planning Board | Conservation Comm. | Public Works Dept. | SB | | |
| Board of Selectmen | | | | | |
| Chamber | Econ. Dev. Com. | | | | |
| Board of Selectmen | Planning Board | Conservation Comm. | Public Works Dept. | | |
| Public Works Dept. | Town Manager | Board of Selectmen | | | |
| Planning Board | Planning | Public Works Dept. | | | |
| Planning Board and Planning and Development | | | | | |
| Planning Board | Planning Dept. | | | | |
| EMD | HMPC | Town Manager | | | |
| GWRSD | Town Manager | Board of Selectmen | Conservation Comm. | Planning Board | |
| Planning Board | | | | | |
| Planning Board | Planning Dept | | | | |

| | | | | | |
|------------------------|--------------------|------------------------|--------------------|--------------------|--|
| Planning Board | Conservation Comm. | Board of Selectmen | Public Works Dept. | | |
| Planning Board | Public Works Dept. | Planning and Develop | Board of Selectmen | | |
| Planning Board | Public Works Dept. | | | | |
| Planning Board | Public Works Dept. | Town Manager | | | |
| Public Works Director | Board of Selectmen | | | | |
| Board of Selectmen | Public Works Dept. | | | | |
| Town Manager | Planning Dept | Municipal Electric Dep | Public Works Dept | Board of Selectmen | |
| Planning Board | | | | | |
| Planning Dept. | Assessing | Board of Selectmen | | | |
| Town Manager | Planning Dept | Municipal Electric Dep | Public Works Dept | Board of Selectmen | |
| Board of Selectmen | | | | | |
| Planning Board | Planning | Conservation Comm. | Board of Selectmen | | |
| Planning Board | Public Works Dept. | | | | |
| Planning Board | Codes | | | | |
| Director of Water Dept | Town Manager | | | | |
| Town Manager | Econ. Dev. Com. | Board of Selectmen | | | |
| Planning Board | | | | | |

| | | | | | |
|--------------------------|-------------------------|--------------------|--|--|--|
| Public Works Dept. | Board of Selectmen | Town Manager | | | |
| Planning Board | Planning | | | | |
| SB | Municipal Electric Dept | Energy Committee | | | |
| Public Works Dept. | Town Manager | Board of Selectmen | | | |
| Planning Board | | | | | |
| LRPC TAC | Public Works Dept./ | | | | |
| Public Works Dept. | Board of Selectmen | Town Manager | | | |
| Board of Selectmen | Town Manager | | | | |
| Board of Selectmen | Budget | | | | |
| Econ. Dev. Com. | Board of Selectmen | | | | |
| Planning Board | | | | | |
| Board of Selectmen | Conservation Comm. | | | | |
| Planning Board | Town Planner | | | | |
| Planning and Development | Board of Selectmen | | | | |
| Planning Board | Public Works Dept. | | | | |

| | | | | | |
|--------------------------|--------------------------|--------------------------|--------------------|---------------|--|
| Heritage | Partners | | | | |
| Public Works Dept. | Planning and Development | Board of Selectmen | | | |
| Planning and Development | | | | | |
| Public Works Dept. | Board of Selectmen | Planning and Development | | | |
| Planning Dept. | | | | | |
| Planning Board | CEO | Heritage | Fire Department | Town Manager | |
| Planning Board | CEO | Heritage | Fire Department | Town Manager | |
| Municipal Electric Dept | Board of Selectmen | | | | |
| Director of Water Dept | NHDES | Town Manager | Board of Selectmen | Planning Dept | |
| Board of Selectmen | Town Manager | Heritage | | | |
| Board of Selectmen | Town Manager | Heritage | | | |
| Planning Board | Planning | | | | |
| Director of Water Dept | NHDES | Town Manager | Board of Selectmen | Planning Dept | |
| Director of Water Dept | NHDES | Town Manager | Board of Selectmen | Planning Dept | |
| Public Works Dept. | Town Manager | Board of Selectmen | | | |

| | | | | | |
|--------------------------|--------------------|-------------------------------|--------------------------|--|--|
| Board of Selectmen | Chamber | Public Works Dept. | | | |
| Board of Selectmen | Heritage | Budget | | | |
| Public Works Dept. | Town Manager | | | | |
| Planning Board | Planning | Municipal Electric Department | | | |
| Heritage Commission | Historical Society | | | | |
| Director of Water Dept | Board of Selectmen | Budget | | | |
| Board of Selectmen | Town Manager | Public Works Dept. | Planning and Development | | |
| Planning Board | Board of Selectmen | Planning Dept | | | |
| Heritage | | | | | |
| Board of Selectmen | Parks and Rec. | | | | |
| Board of Selectmen | Town Manager | | | | |
| Board of Selectmen | Parks and Rec. | | | | |
| Planning Board | Board of Selectmen | Planning Dept | | | |
| Board of Selectmen | Public Works Dept. | Dock Committee | | | |
| Planning Board | Board of Selectmen | Planning Dept | | | |
| Planning and Development | | | | | |

| | | | | | |
|--------------------------|--------------------------|--------------------|---------------------|----------------------|--|
| Planning Board | Board of Selectmen | Planning Dept | | | |
| Planning Board | Board of Selectmen | Planning Dept | | | |
| Planning and Development | | | | | |
| GWRSD | Econ. Dev. Com. | | | | |
| IT | Board of Selectmen | Schools | | | |
| Planning Board | | | | | |
| Board of Selectmen | Town Manager | Public Works Dept | Planning Director | | |
| Board of Selectmen | Town Manager | Public Works Dept | Planning Director | | |
| Planning Board | | | | | |
| Director of Public Works | Town Manager | Board of Selectmen | Finance Director | Planning Board and D | |
| Public Works Director | Board of Selectmen | Town Manager | Planning Director | | |
| Public Works Director | Town Manager | Board of Selectmen | Planning Director | | |
| Public Works Dept. | Planning and Development | LRPC TAC | Town Manager | | |
| NHDOT | Public Works Dept. | Board of Selectmen | | | |
| NHDOT | Public Works Dept. | Board of Selectmen | | | |
| NHDOT | Public Works Dept. | Board of Selectmen | | | |
| Public Works Department | Lake Associations | Board of Selectmen | Planning Department | | |

| | | | | | |
|------------------------------|--------------------------|--------------------------|------------------|--|--|
| Planning Board | | | | | |
| Public Works Dept. | Board of Selectmen | | | | |
| Planning and Development | | | | | |
| Planning Board | Planning | Codes | | | |
| Tree Warden | Board of Selectmen | Public Works Dept. | | | |
| Public Works Dept. | Town Manager | Board of Selectmen | | | |
| Restroom Committee | Board of Selectmen | Public Works Dept. | | | |
| Planning Board | Board of Selectmen | Planning Dept | | | |
| Director of Sewer Department | Town Manager | Board of Selectmen | Finance Director | | |
| Tree Warden | Board of Selectmen | Public Works Dept. | | | |
| Board of Selectmen | CIP | | | | |
| Public Works Dept. | Town Manager | Planning and Development | | | |
| Planning Board | Planning and Development | Public Works Dept. | | | |

| | | | | | |
|---|--------------------|------------------------|--------------------|---------------------|--|
| Director of Public Works | Town Manager | Board of Selectmen | Finance Director | Planning Department | |
| Town Manager | Planning Dept | Municipal Electric Dep | Public Works Dept | Board of Selectmen | |
| EMD | EOPC | Town Manager | | | |
| Planning Board | Public Works Dept. | | | | |
| Board of Selectmen | Public Works Dept. | | | | |
| Director of Water Dept | Town Manager | Board of Selectmen | | | |
| Planning Dept. | | | | | |
| Director of Water Dept | Board of Selectmen | Town Manager | | | |
| Public Works Dept. | Town Manager | Board of Selectmen | | | |
| Public Works Dept. | Town Manager | Board of Selectmen | | | |
| Public Works Dept. | Planning Dept | Town Manager | Board of Selectmen | | |
| Chamber | Planning Board | Police Department | | | |
| Heritage | | | | | |
| Planning Board and Planning and Development | | | | | |

| | | | | | |
|--------------------------|-------------------------|--------------------|--------------------|----------------|--|
| Director of Water Dept | Board of Selectmen | Town Manager | | | |
| Planning Board | | | | | |
| Planning and Development | | | | | |
| Board of Selectmen | | | | | |
| Planning and Development | | | | | |
| GWRSD | Town Manager | Board of Selectmen | Conservation Comm. | Planning Board | |
| Planning and Development | | | | | |
| Planning and Development | Public Works Dept. | | | | |
| Parks and Rec. | Conservation Comm. | | | | |
| Planning and Development | Public Works Dept. | Parks and Rec. | | | |
| Board of Selectmen | Conservation Comm. | Parks and Rec. | Public Works Dept. | | |
| Chamber of Commerce | Energy Comm | Board of Selectmen | | | |
| Econ. Dev. Com. | Planning Board | Board of Selectmen | | | |
| Public Works Director | Municipal Electric Dept | Energy Comm | | | |

| | | | | | |
|-------------------------|--------------------|--------------------|--------------------|--|--|
| Board of Selectmen | Police Dept | Planning Dept | Public Works | | |
| Planning Board | Econ. Dev. Com. | Public Works Dept. | | | |
| Public Works Director | Board of Selectmen | Planning Board | Planning Director | | |
| Planning Board | Econ. Dev. Com. | Public Works Dept. | | | |
| Econ. Dev. Com. | Planning Board | Board of Selectmen | | | |
| Public Works Director | Board of Selectmen | | | | |
| Conservation Comm. | Pathways | Board of Selectmen | | | |
| Conservation Comm. | Pathways | Board of Selectmen | Parks and Rec. | | |
| Public Works Director | Board of Selectmen | Town Manager | Planning Director | | |
| Board of Selectmen | Conservation Comm. | | | | |
| Board of Selectmen | | | | | |
| Board of Selectmen | Planning Board | Planning | Conservation Comm. | | |
| Municipal Electric Dept | Board of Selectmen | Billing | | | |
| Planning Board | Board of Selectmen | | | | |

| | | | | | |
|--------------------------|-------------------------|--------------------------|--|--|--|
| Town Manager | Board of Selectmen | | | | |
| Board of Selectmen | Parks and Rec. | | | | |
| Planning Board | | | | | |
| Planning Board | | | | | |
| Public Works Dept. | Board of Selectmen | | | | |
| Board of Selectmen | CIP | | | | |
| Board of Selectmen | CIP | | | | |
| Board of Selectmen | CIP | | | | |
| H | | | | | |
| Planning Dept | Public Works Dept. | | | | |
| Director of Water Dept | Town Manager | | | | |
| Planning Board | Public Works Dept. | | | | |
| Board of Selectmen | Public Works Dept. | Planning and Development | | | |
| Board of Selectmen | | | | | |
| Public Works Director | Board of Selectmen | Planning Board | | | |
| Director of Public Works | Planning Dept | | | | |
| Tree Warden | Public Works Dept | Planning Dept | | | |
| Director of Public Works | Municipal Electric Dept | Board of Selectmen | | | |

| | | | | | |
|--------------------------|--------------------------|--------------------|--------------------|-----------------------|--|
| Board of Selectmen | Chamber | Public Works Dept. | | | |
| Town Manager | Finance Director | Planning Board | Board of Selectmen | Director of Public Wo | |
| Public Works Director | Board of Selectmen | Town Manager | Planning Director | | |
| Public Works Director | Board of Selectmen | Town Manager | Planning Director | | |
| Planning Board | Planning Dept | | | | |
| Planning Board | | | | | |
| Planning Board | | | | | |
| Public Works Director | Board of Selectmen | Town Manager | Planning Director | | |
| Board of Selectmen | | | | | |
| Planning Board | | | | | |
| Planning Board | | | | | |
| Planning Board | Planning Dept | | | | |
| Energy Committee | Public Works Dept. | | | | |
| Board of Selectmen | Conservation Comm. | Planning Board | | | |
| Board of Selectmen | | | | | |
| Planning Board | Planning and Development | | | | |
| Board of Selectmen | | | | | |
| Planning and Development | Public Works Dept. | | | | |

| | | | | | |
|---|---------------------------|---------------|--------|--|--|
| Heritage | Partners | | | | |
| Conservation Comm. | Board of Selectmen | | | | |
| Conservation Comm. | Board of Selectmen | Planning | | | |
| Municipal Electric Dept | Board of Selectmen | | | | |
| Heritage Commission | Building/Code Enforcement | | | | |
| Board of Selectmen | | | | | |
| Planning Board | Board of Selectmen | Planning Dept | | | |
| Planning Board | Board of Selectmen | Planning Dept | | | |
| Board of Selectmen (Information Systems Advisory Committee) | | | | | |
| Energy Committee | Town Manager | | | | |
| Board of Selectmen | Conservation Comm. | | | | |
| Board of Selectmen | Planning | Codes | Budget | | |
| Planning Board | | | | | |
| Planning Board | Planning | | | | |
| Planning Board | Codes | | | | |
| Planning Board | Board of Selectmen | | | | |
| Heritage | | | | | |

| | | | | | |
|---------------------|--------------------|--------------------|--|--|--|
| Planning Board | Board of Selectmen | | | | |
| Planning Board | | | | | |
| Heritage Commission | Planning Board | | | | |
| Planning Board | Conservation Comm. | | | | |
| Conservation Comm. | Board of Selectmen | | | | |
| Chamber of Commerce | Energy Comm | Board of Selectmen | | | |
| Board of Selectmen | Conservation Comm. | | | | |
| Planning Board | | | | | |
| Board of Selectmen | CIP | | | | |
| Board of Selectmen | | | | | |
| Board of Selectmen | CIP | | | | |
| Planning Board | | | | | |
| Planning Board | Planning | | | | |
| Planning Board | | | | | |
| Planning Board | Board of Selectmen | | | | |
| Board of Selectmen | CIP | | | | |
| Board of Selectmen | CIP | | | | |

| | | | | | |
|--------------------------|---------------------------------|--------------------|--------------------------|--|--|
| Board of Selectmen | | | | | |
| Planning Board | Planning | | | | |
| Planning Board | Planning | | | | |
| Planning Board | | | | | |
| Energy Committee | Board of Selectmen | | | | |
| Board of Selectmen | Planning Board | LRPC TAC | Planning and Development | | |
| Econ. Dev. Com. | Planning Dept | Town Manager | | | |
| Board of Selectmen | Public Works Dept.(Solid Waste) | | | | |
| Planning Department | Board of Selectmen | | | | |
| Energy Committee | Town Manager | | | | |
| Public Works Director | Planning Director | Board of Selectmen | Planning Board | | |
| Planning Board | Conservation Comm. | | | | |
| Board of Selectmen | | | | | |
| Planning and Development | | | | | |