## Meeting Minutes Master Plan Housing, Population, Economic Development Subcommittee April 30, 2018

PRESENT: Kathy Tetreault, Alan Harding, Rich Masse, Lynne Palmer, Steve Durgan, Jim Kimberly, Jeff Ouellette, Roger Murray, Cindy Melanson, Matt Sullivan, Kathy Barnard.

Kathy Barnard called the meeting to order at 8:00 AM.

The April 16, 2018 minutes were reviewed and corrected. ADDED The April 2, 2018 minutes were reviewed and approved. CORRECTED the reference to SWAT (7<sup>th</sup> paragraph, 3d line from the bottom) was corrected to SWOT. A motion was made, seconded and all voted in favor of the corrected minutes.

The committee then discussed the SWOT analysis (strengths, weaknesses, opportunities and threats). Matt guided the process and all committee members contributed.

Strengths: Natural beauty/resources - year round Rural character – lakes, ponds Water resources Hospital Schools – Regional schools/ Brewster Tourism – robust in the summer Nonprofit presence Reputation **Downtown Aesthetics** Arts and culture – museums Recreational facilities - 4 beaches for public use Volunteerism/stewardship Local support for community projects Library, public facilities High quality of life attraction – subjective Private/Public partnerships Nonresident tax payers Lake Winnipesaukee Low taxes Walkable downtown

Weaknesses Infrastructure – water, sewer, roads Lack of a senior center Lack of demographic diversity – age also Parking downtown – visibility, signage Aging population Need better signage Hours of operation for local businesses - not well aligned with customers' needs Need to travel outside the community for goods and services Lack of hotel room availability - in the summer Lack of business diversity - availability of retail for local residents Year round tourism Indoor entertainment facilities Lack of new car dealership Lack of Staffing/employment pool especially in the Hospitality area High price for goods and services High prices for groceries and gasoline Water access is exclusive and limited for the public Mindset for retirees' limits growth – fear of higher taxes Access to a major trade route – highways High energy costs Mass transportation **Opportunities** Expanding/improving water access **Museums** Creative economy - fairs, etc. Explore conference center Collaboration – public/private enterprises Have incentives to attract/expand businesses (79 – E, etc.) Town Government LRTC/LRCC More collaboration with Lakes Region Community College Be a "hub" for something new/different Expansion of the HUB of business/school relationships: wellness, culinary, etc. Embrace demographic trends Enhance quality of life – more "to do" and "to gets" Attract businesses for year round living AAA business in Town (travel agency) Attract "high brand" Analyze / explore removal of business impediments Expand commercial business district to include Wolfeboro Falls (perception) Expand the commercial zone around the loop out of Town Better utilization of Performing Arts Center at KRHS (cost) Explore development of existing vacant land Interests in stakeholders analysis Increase understanding of balance between natural resources and development

Threats

Town policies and procedures not supportive of growth/development Inconsistent regulatory process (especially signs) Differences in Vision/ perception Competing interests Impacts to water quality – invasive species Decrease in summer tourism Decrease in workforce size/quality

Matt and Kathy will start working on the existing conditions narrative.

At the next meeting the committee will start discussing goals/ recommendations.

Next meeting – Monday, May 14, 2018, 8:00 AM, Wolfeboro Public Library.

Meeting adjourned at 9:30 AM.

Submitted by Kathy Barnard with help from Kathy Tetreault's notes (Thanks Kathy)